

**Investors Meeting
for intermediate Statement of 2007**

Reference materials

21_{st} Nov. 2007

1.Consolidated financial summary of Tsukishima Kikai Group

(1)Business results and estimate	3
(2)Major selling cost and general administration expenses	3
(3)Balance sheet	4
(4)Financial indicators	5
(5)Cash flows	5
(6)Business results by segment	6
(7)Segment details for Water Environmental Business	7
(8)Segment details for Industrial Business	7

2.Non-consolidated financial summary of Tsukishima Kikai

(1)Business results and estimate	8
(2)Balance sheet	9
(3)Financial indicators	10

Tsukishima Kikai Group consolidated financial summary

(1) Business results and Business estimate (¥ million)

	Sep.2005 results		Sep.2006 results		Mar.2007 results		Sep.2007 results			Mar.2008(estimate)		
	Amount	Ratio	Amount	Ratio	Amount	Ratio	Amount	Ratio	Comparison with Sep.2006	Amount	Ratio	Comparison with Mar.2007
Net sales	21,475	100.0%	24,838	100.0%	79,073	100.0%	27,824	100.0%	3,036	81,000	100.0%	1,927
Cost of sales	17,315	80.6%	20,412	82.2%	65,042	82.3%	23,344	83.8%	2,932			
Gross profit	4,160	19.4%	4,425	17.8%	14,031	17.7%	4,529	16.2%	104			
Selling costs and general administration expenses	5,140	23.9%	5,362	21.6%	10,958	13.8%	4,835	17.3%	(527)			
Operating income	(980)	(4.5%)	(937)	(3.8%)	3,072	3.9%	(306)	(1.1%)	631	3,100	3.8%	28
Non operating income	399	1.8%	291	1.2%	423	0.5%	531	1.9%	240			
Non operating expenses	127	0.6%	246	1.0%	454	0.6%	169	0.6%	(77)			
Ordinary income	(707)	(3.3%)	(892)	(3.6%)	3,040	3.8%	55	0.2%	947	3,100	3.8%	60
Special income	850	3.9%	-	-	1,812	2.3%	541	1.9%	541			
Special losses	477	2.2%	78	0.3%	3,032	3.8%	1,734	6.2%	1,656			
Net income in current period pre-adjustment for tax, etc.	(335)	(1.6%)	(970)	(3.9%)	1,820	2.3%	(1,137)	(4.1%)	(167)			
Corporate tax, resident' tax and enterprize tax	(56)	(0.3%)	(340)	(1.4%)	1,532	1.9%	(535)	(1.9%)	(195)			
Adjustment for corporate and other taxes	-	-	-	-	(879)	(1.1%)	-	-	-			
Profit from minority shareholders	(60)	(0.3%)	(14)	0.0%	159	0.2%	57	0.2%	71			
Net income in current period	(218)	(1.0%)	(615)	(2.5%)	1,008	1.3%	(659)	(2.4%)	(44)	1,800	2.2%	792
Net income per share in current period	(¥4.80)		(¥13.53)		¥22.16		(¥14.49)		(¥0.96)			

(2) Major selling cost and general administration expenses (¥ million)

	Sep.2005 results		Sep.2006 results		Mar.2007 results		Sep.2007 results		
	Amount	Ratio	Amount	Ratio	Amount	Ratio	Amount	Ratio	Comparison with Sep.2006
Estimation and design cost	434	2.0%	717	2.9%	1,394	1.8%	572	2.1%	(145)
Personal expenses	1,992	9.3%	2,242	9.0%	4,548	5.8%	2,165	7.8%	(77)
Others	2,712	12.6%	2,401	9.7%	5,013	6.3%	2,095	7.5%	(306)
Total	5,140	23.9%	5,362	21.6%		13.8%	4,835	17.3%	(527)

(3) Balance sheet (¥ million)

	Sep.2005		Sep.2006		Mar.2007		Sep.2007		Comparison with Mar.2007
	Amount	Ratio	Amount	Ratio	Amount	Ratio	Amount	Ratio	
Current assets	50,203	56.4%	57,715	56.5%	72,720	61.9%	61,048	59.0%	(11,672)
Cash and time deposits	15,379	17.3%	13,664	13.4%	12,135	10.3%	9,709	9.4%	(2,426)
Notes and accounts receivable	22,130	24.9%	28,739	28.2%	48,714	41.5%	28,465	27.5%	(20,249)
Inventories	9,017	10.1%	8,867	8.7%	5,161	4.4%	10,072	9.7%	4,911
Fixed assets	38,747	43.6%	44,370	43.5%	44,781	38.1%	42,337	41.0%	(2,444)
Fixed assets	15,351	17.3%	15,179	14.9%	14,311	12.2%	14,046	13.6%	(265)
Intangible fixed assets	815	0.9%	2,480	2.4%	2,573	2.2%	2,525	2.5%	(48)
Investments in securities	20,549	23.1%	24,966	24.5%	26,003	22.1%	23,871	23.1%	(2,132)
Current liabilities	27,726	31.2%	32,138	31.5%	46,522	39.6%	35,568	34.4%	(10,954)
Notes and accounts payable	14,659	16.5%	14,349	14.1%	27,217	23.2%	17,874	17.3%	(9,343)
Short-term loans	2,192	2.5%	1,485	1.5%	1,156	1.0%	1,002	1.0%	(154)
Advances received	5,830	6.6%	8,338	8.2%	6,373	5.4%	7,016	6.8%	643
Long-term liabilities	12,200	13.7%	18,643	18.2%	18,457	15.7%	17,516	16.9%	(941)
Long-term loans	2,081	2.3%	7,138	7.0%	6,846	5.8%	6,651	6.4%	(195)
Deferred income taxes	3,631	4.1%	4,897	4.8%	4,952	4.2%	4,057	3.9%	(905)
Allowance for retirement benefits	6,126	6.9%	6,260	6.1%	6,293	5.4%	6,457	6.2%	164
Total assets (capital)	49,023	55.1	51,303	50.3%	52,522	44.7%	50,301	48.7%	(2,221)
Common stock	6,646	7.4%	6,646	6.5%	6,646	5.6%	6,646	6.4%	-
Additional paid-in capital	5,485	6.2%	5,485	5.4%	5,485	4.7%	5,485	5.3%	-
Retained earnings	30,830	34.7%	31,215	30.6%	32,521	27.7%	31,497	30.5%	(1,024)
Net unrealized gains on available-for-sales securities	6,124	6.9%	8,152	8.0%	7,840	6.7%	6,519	6.3%	(1,321)
Total liabilities and net assets	88,950	100.0%	102,085	100.0%	117,501	100.0%	103,086	100.0%	(14,115)

(4)Financial indicators

	Sep.2005 results (intermediate)	Sep.2006 results (intermediate)	Mar.2007 results	Sep.2007 results (intermediate)
Ratio of shareholder's equity	55.1%	50.2%	44.5%	48.4%
ROE(Return On Equity)	(0.9%)	(2.3%)	1.9%	(2.6)
Ratio of ordinary income to total assets	(1.7%)	(1.7%)	2.7%	0.1%
Turnover of total capital used (Turnover of total asset)	0.51	0.49	0.70	0.50
Ratio of liabilities with interest to net assets	4.8%	8.4%	6.8%	7.4%
Ratio of net income to revenue	19.4%	17.8%	17.7%	16.2%
Ratio of selling cost and general administration expenses to revenue	23.9%	21.6%	13.8%	17.3%
Ratio of operating income to revenue	(4.5%)	(3.8%)	3.9%	(1.1%)
Ratio of ordinary income to revenue	(3.3%)	(3.6%)	3.8%	0.2%
Net assets per share	¥1,076.55	¥1,125.15	¥1,148.28	¥1,098.59
Net income per share in current period	(¥4.80)	(¥13.53)	¥22.16	(¥14.49)
Dividend per share	¥7	¥7	¥15	¥7
Employees	2,083	2,123	2,129	2,102

* Including the commemorative dividend ¥5

(5)Cash flows(¥ million)

	Sep.2005 results (intermediate)	Sep.2006 results (intermediate)	Mar.2007 results	Sep.2007 results (intermediate)
Cash flows from operating activities	(4,240)	(4,201)	(6,232)	2,841
Cash flows from investing activities	(1,105)	(5,462)	(4,001)	1,804
Cash flows from financial activities	(893)	4,196	3,247	(731)
Increase/decrease of cash and time deposits	(6,239)	(5,467)	(6,987)	3,914
The balance of cash and time deposits at the beginning period	21,479	18,163	18,163	11,585
Increasing by merger of subsidiary	114	409	409	-
The balance of cash and time deposits at the end of the period	15,353	13,104	11,585	15,499

(6)Business results by segment(¥ billion)

	Sep.2006 (intermediate)		Sep.2007 (intermediate)		Mar.2007		Mar.2008 (Beginning estimate)		Mar.2008 (Latest estimate)	
	amount	ratio	amount	ratio	amount	ratio	amount	ratio	amount	ratio
Orders received	46.0	100.0%	42.5	100	86.5	100.0%	78.9	100.0%	88.5	100.0%
Water Environmental Business	23.4	50.9%	21.2	52.2	47.2	54.6%	36.9	46.8%	46.0	52.0%
Industrial Business	22.6	49.1%	21.3	47.8	39.3	45.4%	42.0	53.2%	42.5	48.0%
Balance of orders received	85.6	100.0%	86.6	100	71.9	100.0%	65.8	100.0%	79.9	100.0%
Water Environmental Business	47.4	55.4%	48.3	56.7	36.4	50.6%	35.3	53.6%	45.4	56.8%
Industrial Business	38.2	44.6%	38.3	43.3	35.5	49.4%	30.5	46.4%	34.5	43.2%
Sales	24.8	100.0%	27.9	100	79.1	100.0%	85.0	100.0%	81.0	100.0%
(Oversea sales)	4.0	16.2%	5.9	21.2	8.9	11.2%	20.0	23.5%	18.5	22.8%
Water Environmental Business	12.5	50.4%	9.3	62.0%	47.4	59.9%	38.0	44.7%	37.5	46.3%
Industrial Business	12.3	49.6%	18.6	38.0%	31.7	40.1%	47.0	55.3%	43.5	53.7%
(Oversea sales)	4.0	32.5%	5.9	31.7%	8.9	28.1%	20.0	42.6%	18.5	42.5%
Operating income	(0.9)	100.0%	(0.3)	100.0%	3.1	100.0%	3.1	100.0%	3.1	100.0%
Ratio of operating income	(3.8%)		(1.1%)		3.9%		3.6%		3.8%	
Water Environmental Business	(0.9)	96.8%	(1.7)	73.9%	1.9	61.3%	0.3	9.7%	0.3	9.7%
Ratio of operating income	(7.2%)		(17.2%)		4.0%		0.8%		0.8%	
Industrial Business	(0.3)	3.2%	1.3	26.1%	1.2	38.7%	2.8	90.3%	2.8	90.3%
Ratio of operating income	(0.2%)		7.0%		3.8%		6.0%		6.4%	

(7)Segment details for Water Environmental Business(¥ billion)

	Sep.2006 (intermediate)		Sep.2007 (intermediate)		Mar.2007		Mar.2008 (Beginning estimate)		Mar.2008 (Latest estimate)	
	amount	ratio	amount	ratio	amount	ratio	amount	ratio	amount	ratio
Orders received	23.4	100.0%	21.2	100.0%	47.2	100.0%	36.9	100.0%	46.0	100.0%
Plant and process equipment	13.1	56.0%	6.4	30.2%	24.5	51.9%	20.2	54.7%	19.5	42.4%
Life cycle	2.6	11.1%	5.7	26.9%	8.6	18.2%	6.4	17.3%	13.7	29.8%
Operation and maintenance	7.7	32.9%	9.1	42.9%	14.1	29.9%	10.3	27.9%	12.8	27.8%
Balance of orders received	47.4		48.3		36.4		35.3		45.4	
Sales	12.5	100.0%	9.3	100.0%	47.4	100.0%	38.0	100.0%	37.5	100.0%
Plant and process equipment	6.6	52.8%	4.0	43.0%	29.3	61.8%	22.5	59.2%	20.6	54.9%
Life cycle	0.8	6.4%	1.8	19.4%	3.0	6.3%	3.4	8.9%	0.4	10.7%
Operation and maintenance	5.0	40.0%	3.5	37.6%	15.1	31.9%	12.1	31.8%	12.9	34.4%
Operating income	(0.9)		(1.6)		1.9		0.3		0.3	

(8)Segment details for Industrial Business(¥ billion)

	Sep.2006		Sep.2007		Mar.2007		Mar.2008 (Beginning estimate)		Mar.2008 (Latest estimate)	
	amount	ratio	amount	ratio	amount	ratio	amount	ratio	amount	ratio
Orders received	22.6	100.0%	21.3	100.0%	39.3	100.0%	42.0	100.0%	42.5	100.0%
Plant and process equipment	10.8	47.8%	7.8	48.6%	23.3	59.3%	22.5	53.6%	20.2	47.5%
Sugar and bio	0.5	2.2%	4.5	6.8%	2.8	7.1%	6.0	14.3%	4.5	10.6%
Incineration	9.4	41.6%	7.7	37.2%	10.4	26.5%	10.5	25.0%	12.9	30.4%
Vacuum	1.1	4.9%	0.6	3.1%	1.4	3.6%	1.7	4.0%	3.6	8.5%
Others	0.8	3.5%	0.7	4.3%	1.4	3.6%	1.3	3.1%	1.3	3.1%
Balance of orders received	38.2		38.3		35.5		30.5		34.5	
Sales	12.3	100.0%	18.6	100.0%	31.7	100.0%	47.0	100.0%	43.5	100.0%
Plant and process equipment	8.5	69.1%	9.9	64.2%	18.9	59.6%	24.9	53.0%	22.0	50.6%
Sugar and bio	0.9	7.3%	0.9	5.3%	2.3	7.3%	3.8	8.1%	2.2	5.1%
Incineration	1.5	12.2%	6.9	21.6%	7.7	24.3%	15.4	32.8%	15.2	34.9%
Vacuum	0.6	4.9%	0.2	3.5%	1.4	4.4%	1.6	3.4%	2.8	6.4%
Others	0.8	6.5%	0.7	5.3%	1.4	4.4%	1.3	2.8%	1.3	3.0%
Operating income	(0.03)		1.3		1.2		2.8		2.8	

Tsukishima Kikai Co.,Ltd. financial summary

(1)Business results and Business estimate(¥ million)

	Sep.2005 results		Sep.2006 results		Mar.2007 results		Sep.2007 results			Mar.2008(estimate)		
	Amount	Ratio	Amount	Ratio	Amount	Ratio	Amount	Ratio	Comparison with Sep.2006	Amount	Ratio	Comparison with Mar.2007
Net sales	16,246	100.0%	17,580	100.0%	57,252	100.0%	15,422	100.0%	(2,158)	51,000	100.0%	(6,252)
Cost of sales	13,792	84.9%	14,876	84.6%	48,163	84.1%	13,125	85.1%	(1,751)			
Gross profit	2,454	15.1%	2,703	15.4%	9,088	15.9%	2,297	14.9%	(406)			
Selling costs and general administration expenses	3,916	24.1%	4,055	23.1%	8,210	14.3%	3,493	22.7%	(562)			
Operating income	(1,462)	(9.0%)	(1,351)	(7.7%)	877	1.6%	(1,196)	(7.8%)	155	1,100	2.2%	223
Non operating income	507	3.1%	567	3.2%	1,658	2.9%	942	6.1%	375			
Non operating expenses	69	0.4%	68	0.4%	153	0.3%	54	0.3%	(14)			
Ordinary income	(1,024)	(6.3%)	(852)	(4.9%)	2,382	4.2%	(309)	(2.0%)	543	1,600	3.1%	(782)
Special income	850	5.2%	-	-	1,806	3.1%	534	3.4%	534			
Special losses	440	2.7%	79	0.4%	3,021	5.3%	1,732	11.2%	1,653			
Net pre-tax income in current period	(614)	(3.8%)	(931)	(5.3%)	1,167	2.0%	(1,506)	(9.8%)	(575)			
Corporate tax, residents' tax and enterprize tax	(310)	(1.9%)	(473)	(2.7%)	672	1.2%	(885)	(5.8%)	(412)			
Adjustment for corporate and other taxes	-	-	-	-	(765)	(1.5%)	-	-	-			
Net income in current period	(304)	(1.9%)	(457)	(2.6%)	1,260	2.2%	(620)	(4.0%)	(163)	1,000	2.0%	(260)
Net income per share in current period	(¥6.68)		(¥10.06)		¥27.69		(¥13.64)		(¥3.58)			

(2)Balance sheet(¥ million)

	Sep.2005		Sep.2006		Mar.2007		Sep.2007		Comparison with Mar.2007
	Amount	Ratio	Amount	Ratio	Amount	Ratio	Amount	Ratio	
Current assets	38,164	51.9%	35,812	46.4%	49,198	54.2%	36,804	48.4%	(12,394)
Cash and time deposits	10,831	14.7%	7,306	9.5%	5,784	6.4%	3,830	5.0%	(1,954)
Notes and accounts receivable	18,893	25.7%	17,221	22.3%	34,732	38.2%	15,920	20.9%	(18,812)
Inventories	5,421	7.4%	5,892	7.6%	3,609	4.0%	6,503	8.5%	2,894
Fixed assets	35,380	48.1%	41,298	53.6%	41,638	45.8%	39,270	51.6%	(2,368)
Fixed assets	12,838	17.5%	12,609	16.4%	11,783	13.0%	11,674	15.3%	(109)
Intangible fixed assets	642	0.8%	2,364	31.0%	2,472	2.7%	2,415	3.2%	57
Investments in securities	20,425	27.8%	24,868	32.3%	25,906	28.5%	23,775	31.3%	(2,131)
Current liabilities	19,679	26.7%	20,315	26.3%	32,883	36.2%	21,065	27.7%	(11,818)
Notes and accounts payable	12,299	16.7%	11,721	15.2%	22,897	25.2%	11,731	15.4%	(11,166)
Short-term loans	114	0.2%	106	0.1%	1,074	1.2%	116	0.2%	(958)
Advances received	3,928	5.3%	4,955	6.4%	2,239	2.5%	4,116	5.4%	1,877
Long-term liabilities	7,916	10.8%	9,021	11.7%	9,058	10.0%	8,369	11.0%	(689)
Long-term loans	56	0.1%	-	-	-	-	117	0.2%	117
Deferred income taxes	3,631	4.9%	4,897	6.4%	4,962	5.5%	4,056	5.3%	(906)
Allowance for retirement benefits	3,949	5.4%	3,932	5.1%	3,881	4.3%	3,959	5.2%	78
Total assets (capital)	45,948	62.5%	47,773	62.0%	48,895	53.8%	46,639	61.3%	(2,256)
Common stock	6,646	9.0%	6,646	8.6%	6,646	7.3%	6,646	8.7%	-
Additional paid-in capital	5,485	7.5%	5,485	7.1%	5,485	6.0%	5,485	7.2%	-
Retained earnings	27,756	37.8%	27,678	35.9%	29,078	32.0%	28,093	36.9%	(985)
Net unrealized gains on available-for-sales securities	6,123	8.3%	8,152	10.6%	7,839	8.6%	6,518	8.6%	(1,312)
Total liabilities and net assets	73,544	100.0%	77,110	100.0%	90,836	100.0%	76,074	100.0%	(14,762)

(3)Financial indicators

	Sep.2005 results (intermediate)	Sep.2006 results (intermediate)	Mar.2007 results	Sep.2007 results (intermediate)
Ratio of shareholder's equity	62.5%	62.0%	53.8%	61.3%
ROE(Return On Equity)	(1.4%)	(1.9%)	2.6%	(2.6%)
Ratio of ordinary income to total assets	(2.9%)	(2.0%)	2.8%	(0.8%)
Turnover of total capital used (Turnover of total asset)	0.46	0.42	0.63	0.37
Ratio of liabilities with interest to net assets	0.2%	0.1%	1.2%	0.3%
Ratio of net income to revenue	15.1%	15.4%	15.9%	14.9%
Ratio of selling cost and general administration expenses to revenue	24.1%	23.1%	14.3%	22.7%
Ratio of operating income to revenue	(9.0%)	(7.7%)	1.6%	(7.8%)
Ratio of ordinary income to revenue	(6.3%)	(4.9%)	4.2%	(2.0%)
Net assets per share	¥1,009.05	¥1049.5	¥1,074.30	¥1,024.89
Net income per share in current period	(¥6.68)	(¥10.06)	¥27.69	(¥13.64)
Dividend per share	¥7	¥7	¥15 *	¥7
Employees	721	721	710	692

* Dividend of one year